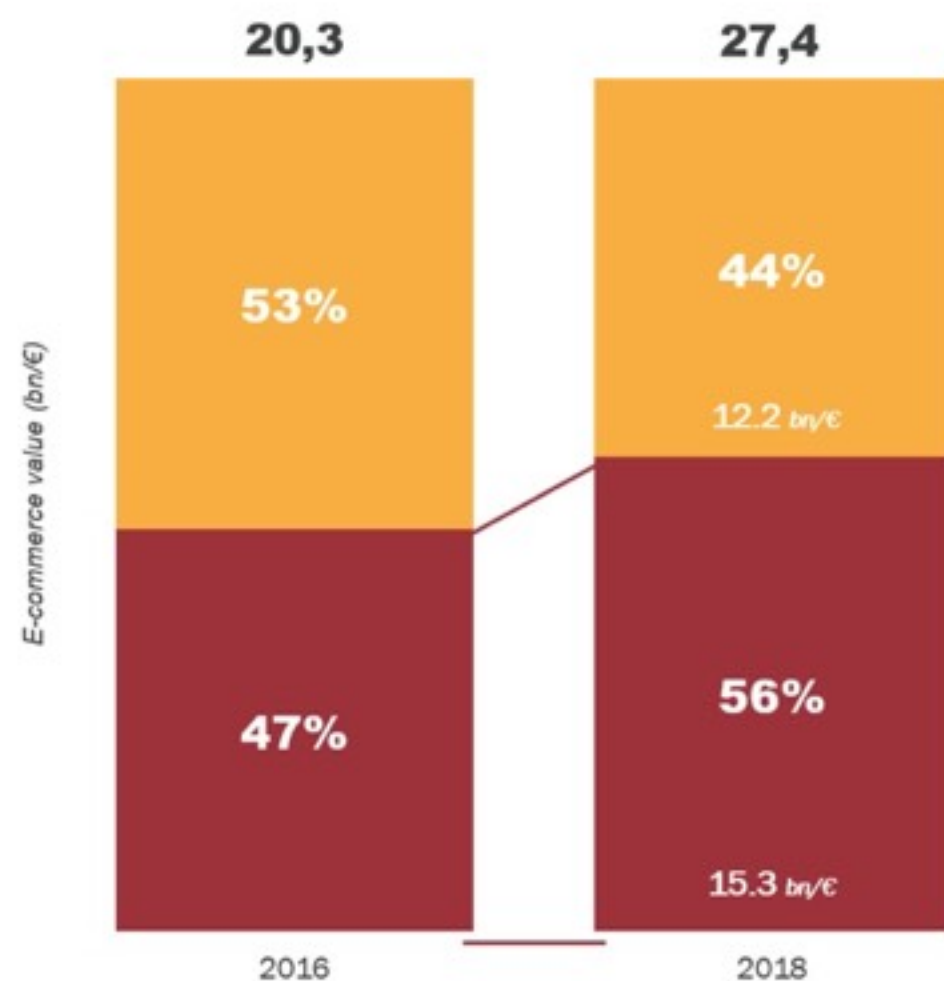


THE STATE OF E-COMMERCE IN ITALY





MAJOR CHANGES GOING ON: E-COMMERCE IS BECOMING THE NEW PLACE FOR SHOPPING



SOURCE: GroupM elaborations on Osservatorio eCommerce B2c Italia - Politecnico di Milano data - 2018

SERVICES

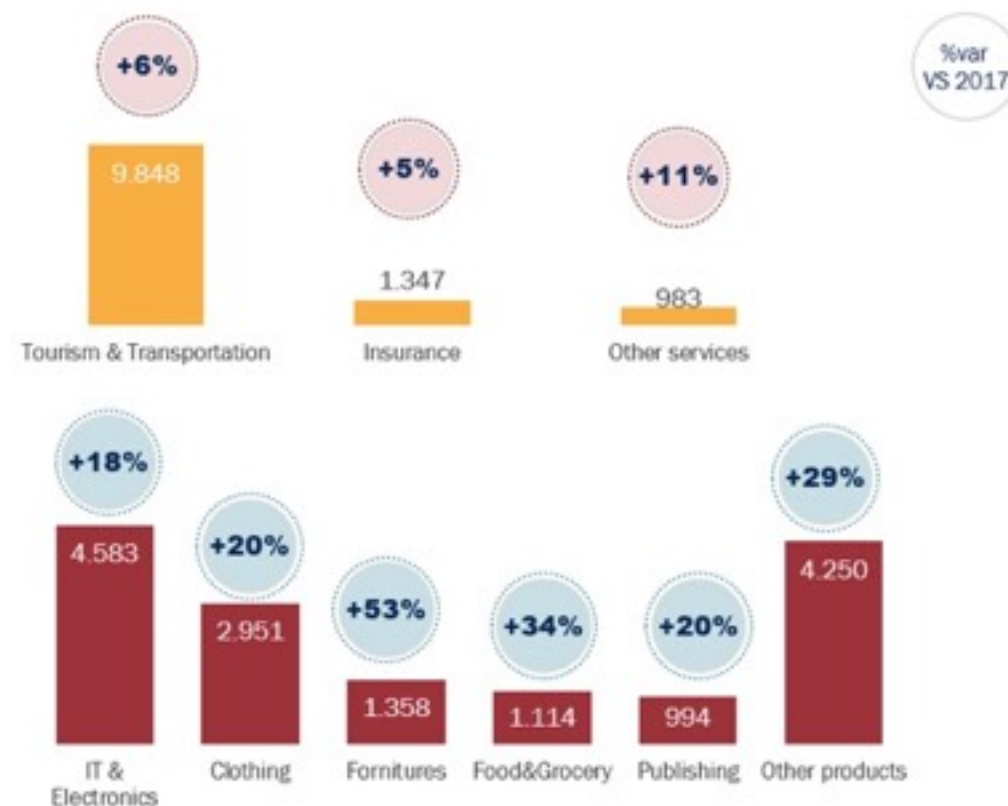


+6%

PRODUCTS



+26%

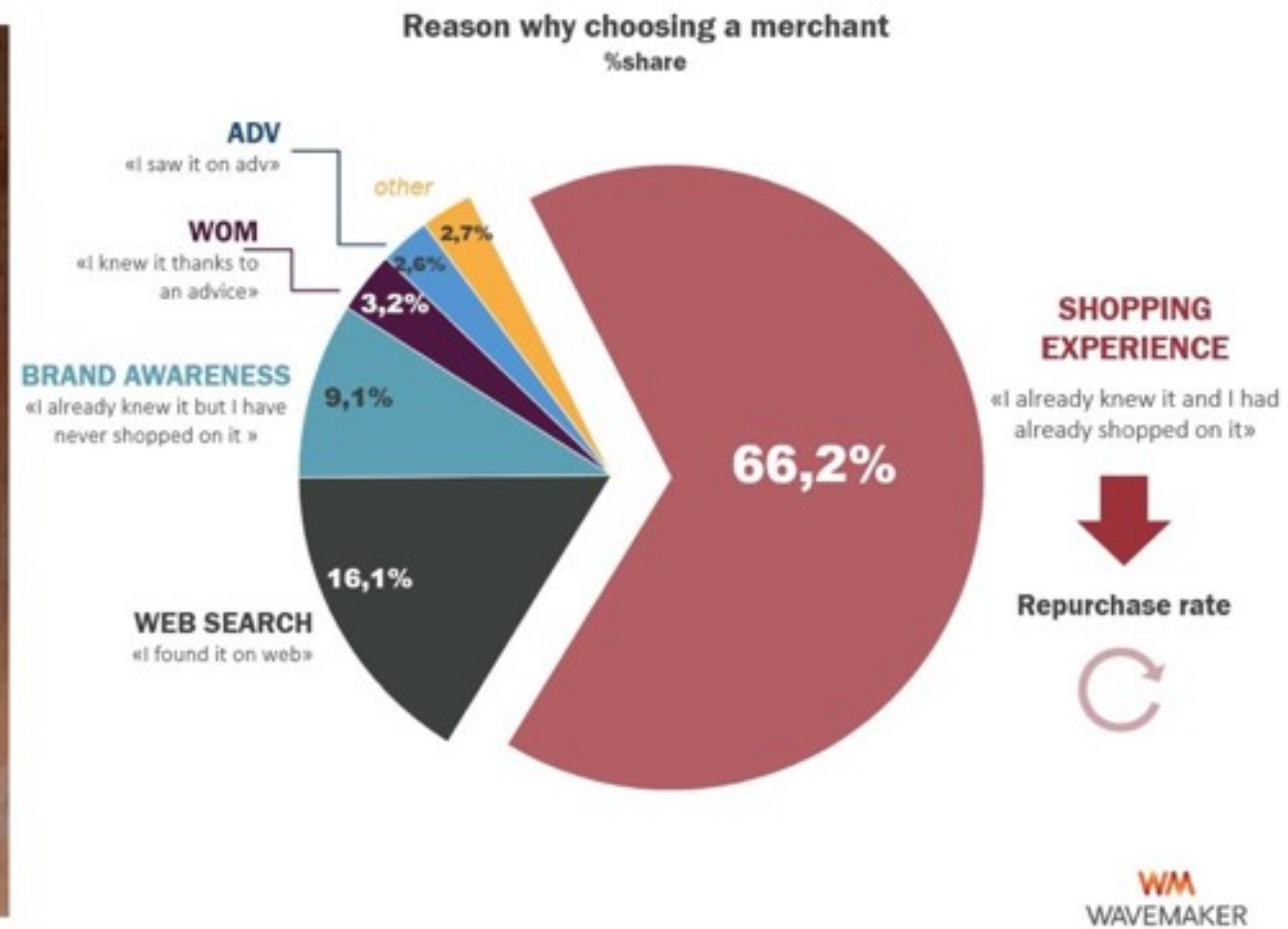


WM
WAVEMAKER

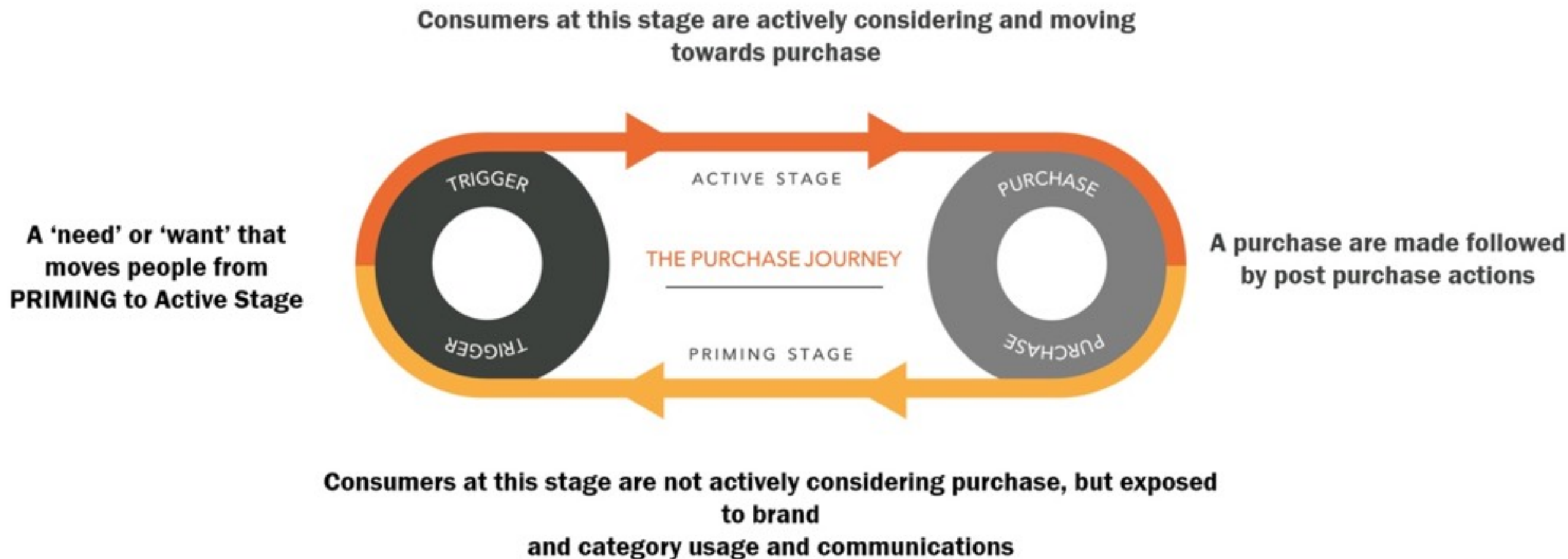
THE POSITIVE SHOPPING EXPERIENCE DRIVES CONSUMER'S CHOICE



SOURCE: GroupM elaborations on Net Retail data (Human Highway - 2018)



NO MATTER THE PRODUCT OR SERVICE CATEGORY THIS IS HOW PURCHASE JOURNEY REALLY WORKS



BUT BRANDS SHOULD BE ASSOCIATED WITH MOST IMPORTANT ONES

Top5 category territories



Food & Drink

- 1 International brands available
- 2 Positive online review
- 3 Product review
- 4 Fast delivery
- 5 Product variety

«...I find products that are not in my preferred drugstore»



Beauty

- 1 Fast delivery
- 2 Global brand
- 3 Products easy to be found
- 4 Easy replacement/changes
- 5 Easy delivery status monitoring

«Sometimes I run out with my facecare cream»



Apparel

- 1 Product variety
- 2 Loyalty Program
- 3 Fast delivery
- 4 Products easy to be found
- 5 Product review

«It is very useful to get inspiration»



Consumer Electronics

- 1 Positive online review
- 2 Products easy to be found
- 3 International brands available
- 4 Loyalty Program
- 5 Fast delivery

«Often I read reviews to understand better how the products works»

WHICH TOUCHPOINTS COULD HELP TO CONVERT MORE PEOPLE TO E-SHOP?



ECOMMERCE END-TO-END APPROACH

Assessment of Context

Overall Italian eComm
Mkt value:

-27,4
B€

Italian beauty Market:

~380
M€

Italian beauty Market is still small but info-commerce is relevant for users:

Which touchpoints
beauty shoppers
consider before
shopping:

35%
Visited
Website

31%
Searched
online

14%
Compared
products

10%
Reviewed
products

Analysis of the industry and competitors

Online revenue
share as % of total
revenue:

From
3% up
to 8%

Growth objectives
over next 3 years:

>30%
per
year

Go to Market: Own Presence

- GENERATE Demand
- FULFILL Demand
- INFRASTRUCTURE mgmt



Go to Market: Marketplace (AMAZON)

AMAZON APPROACH



Sources: GroupM, Netcomm, Human Highway

WAVEMAKER APPROACH TO AMAZON

